

次の英文を読み、設問に答えよ。

We humans are social animals. The chief pleasure in life is therefore interacting with other people, in the family, in work, socially. I am not impressed by hermits or silent people. One should always strive to get the benefits of ^(1a)company, (2 a) unfavorable the circumstances are; I made life-long friends in *internment and gave
5 my first lectures there.

My ^(1b)tip for the day is: Always try to get into conversation with the people you encounter. Do your best to make them talk about something that, perhaps to your surprise, you find interesting. (2 b) job you have, unless perhaps you are a solitary lighthouse keeper, you can talk to your colleagues and thereby take an interest
10 in all aspects of their work and in them as persons. This is the surest way to prepare you to take wider responsibilities, (2 c) in the same business or elsewhere, and so to go up in the world.

My second tip is not to overwork. In any job it is easy to bury oneself in detail, thereby not only missing the important things, but also pointlessly sacrificing one's
15 free time and holidays. If you have people ^(1c)reporting to you, make sure that they do not overwork, (2 d) you will not get value from them. In one very senior post I took up, my staff told me that my predecessor had spent 12 hours each day in the office and then taken a set of files home to prepare himself for the next day's work. My first words were ⁽³⁾“From (3 a) (3 b) (3 c) (3 d) (3 e) (3 f) (3 g)
20 (3 h) (3 i)”. It was also, everybody said, a lot more effective.

My third tip is to make sure you take holidays and enjoy them thoroughly.

Fourthly, never postpone decision-taking. You will not be any cleverer next week.

(注) internment: During the war, the writer of this column, who had come to England from Vienna, in response to Hitler's rise, was first *interned* as an enemy alien (1940-1941) and, soon afterwards, worked for the Royal Navy on radar research.